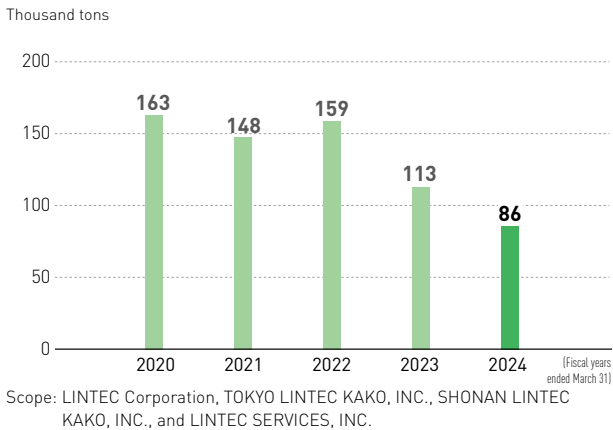


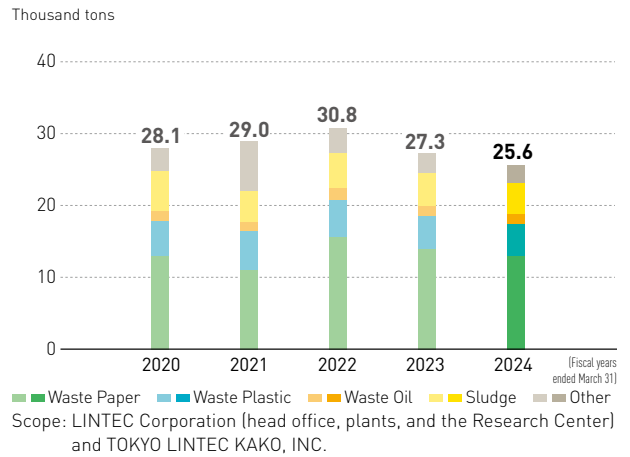
Non-Financial Highlights

Environmental Data

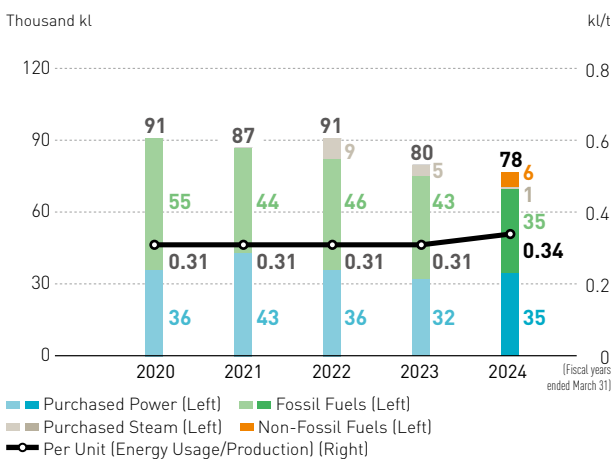
CO₂ Emissions



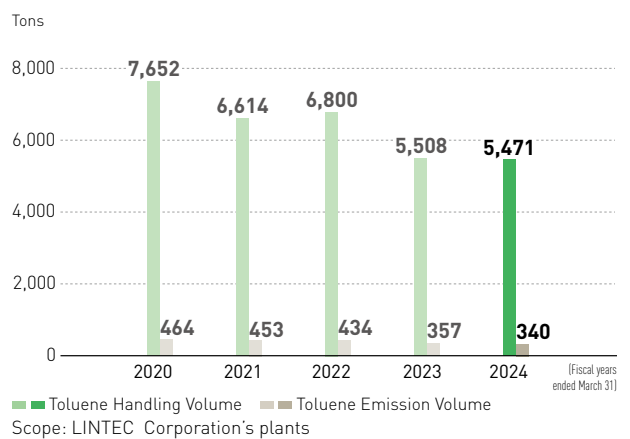
Waste Generated



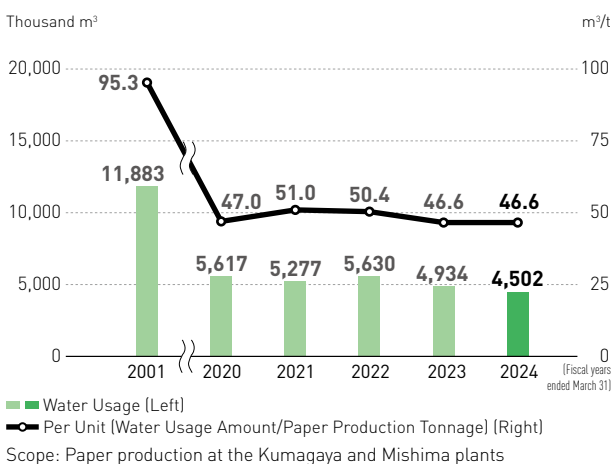
Total Energy Usage (Crude Oil Equivalent)



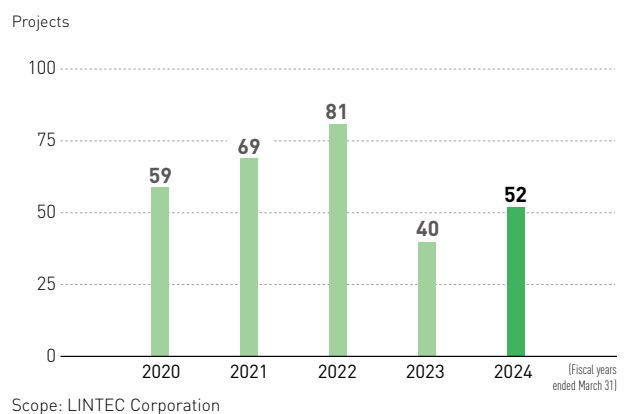
Toluene Handling Volume / Toluene Emission Volume



Water Usage

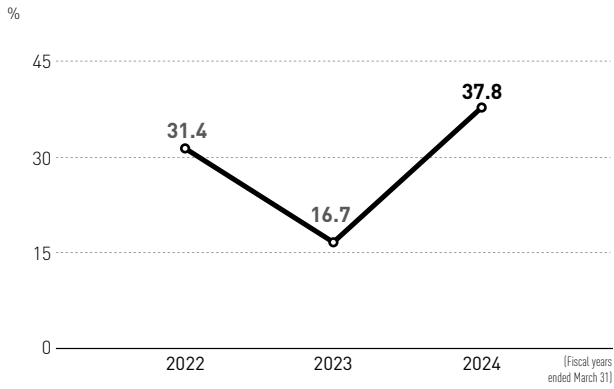


Environmentally Friendly Product Development

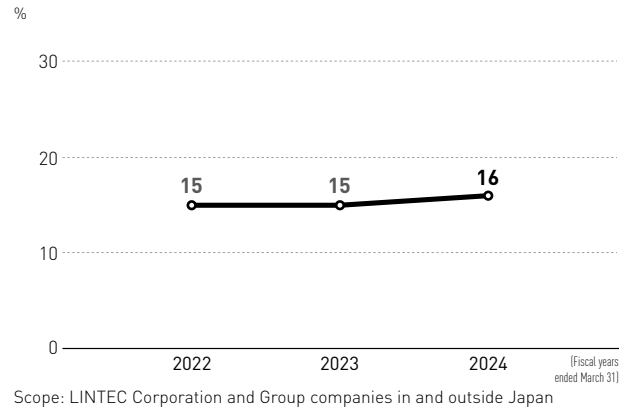


Social Data

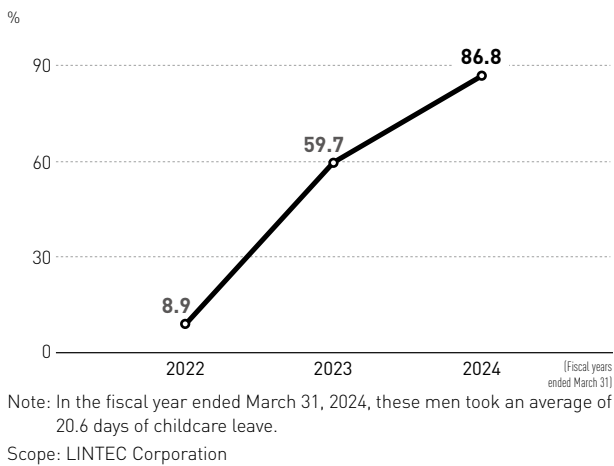
Percentage of Women among New Hires at the Head Office (Graduates from a Junior College or Vocational School/Technical College/University/Graduate School)



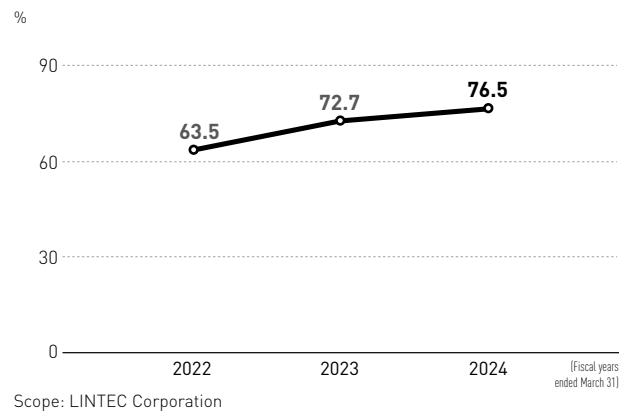
Percentage of Managers and Supervisors Who Are Women



Percentage of Men Taking Childcare Leave

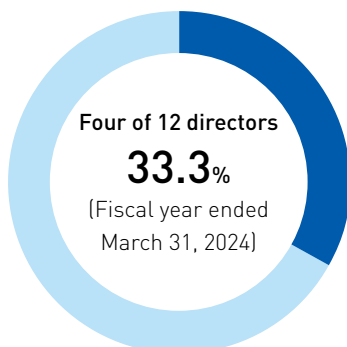


Percentage of Paid Leave Taken

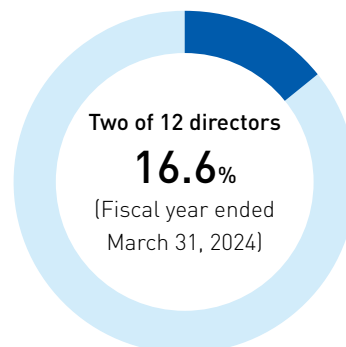


Governance Data

Independent Outside Director Ratio



Female Director Ratio



Financial Summary

LINTEC Corporation and its consolidated subsidiaries
Years ended March 31

	2024	2023	2022	2021
For the year:				
Net sales	¥276,321	¥284,603	¥256,836	¥235,902
Operating income	10,628	13,796	21,584	17,030
% of net sales	3.8%	4.8%	8.4%	7.2%
Profit before income taxes	9,452	15,862	23,230	16,635
Profit attributable to owners of parent	5,243	11,512	16,641	11,407
Return on equity	2.3%	5.3%	8.2%	5.9%
Return on assets	3.6%	5.1%	7.8%	6.0%
Per share data (yen):				
Net income	¥ 76.66	¥ 167.85	¥ 232.12	¥ 157.81
Net assets	3,394.93	3,311.24	2,996.21	2,722.89
Cash dividends	88.00	88.00	88.00	78.00
Depreciation and amortization	¥ 11,837	¥ 11,145	¥ 9,895	¥ 9,361
Purchase of property, plant and equipment	(14,431)	(12,549)	(8,522)	(8,997)
Net cash provided by operating activities	39,205	5,936	24,642	28,824
Net cash used in investing activities	(21,512)	(12,138)	(19,644)	(8,612)
Net cash provided by (used in) financing activities	(1,288)	(12,775)	(14,455)	(14,129)
At year-end:				
Current assets	¥187,977	¥171,936	¥182,224	¥170,098
Current liabilities	75,918	59,823	72,382	63,506
Working capital	112,059	112,112	109,842	106,592
Cash and cash equivalents	52,396	33,857	50,603	57,636
Property, plant and equipment, net	114,125	101,593	90,521	79,807
Long-term loans payable	5,888	—	1,468	2,546
% of shareholders' equity	2.9%	—	0.7%	1.3%
Total assets	333,642	304,881	302,865	280,262
Net assets	232,984	227,150	209,758	197,350
% of total assets	69.6%	74.2%	69.1%	70.2%
Number of shares outstanding	76,688,740	76,688,740	76,659,440	76,630,740
Number of employees	5,476	5,418	5,158	4,913
Segment information:				
Net sales:				
Printing and Industrial Materials Products	¥168,970	¥173,324	¥132,421	¥115,745
Electronic and Optical Products	73,892	78,053	91,379	88,976
Paper and Converted Products	33,458	33,225	33,035	31,181
Segment income (loss):				
Printing and Industrial Materials Products	(1,115)	2,958	1,373	(239)
Electronic and Optical Products	11,661	12,463	19,176	15,067
Paper and Converted Products	21	(1,688)	971	2,138

Millions of yen, except per share data, number of shares, and number of employees

2020	2019	2018	2017	2016	2015
¥240,727	¥250,942	¥249,030	¥205,975	¥210,501	¥207,255
15,440	17,977	20,095	16,595	17,692	16,881
6.4%	7.2%	8.1%	8.1%	8.4%	8.1%
13,939	18,338	16,666	15,398	16,799	17,555
9,620	12,937	11,257	11,450	10,899	11,659
5.0%	6.9%	6.2%	6.6%	6.4%	7.2%
5.1%	6.2%	6.5%	6.1%	7.4%	7.8%
¥ 133.20	¥ 179.24	¥ 156.02	¥ 158.69	¥ 151.07	¥ 161.63
2,653.80	2,625.54	2,573.69	2,465.43	2,370.49	2,363.81
78.00	78.00	66.00	66.00	54.00	48.00
¥ 9,491	¥ 8,700	¥ 9,031	¥ 7,466	¥ 8,800	¥ 8,713
(12,443)	(10,768)	(8,084)	(13,049)	(9,810)	(6,299)
18,501	22,858	26,819	24,361	19,928	15,485
(13,818)	(10,299)	(7,532)	(48,378)	(9,898)	(5,104)
(10,284)	(8,246)	(6,363)	5,257	(4,044)	(3,135)
¥163,660	¥175,597	¥173,593	¥151,449	¥163,647	¥163,017
66,119	72,994	77,849	64,401	56,389	57,058
97,541	102,603	95,744	87,048	107,258	105,958
52,260	58,303	55,042	41,284	60,323	56,050
80,481	75,131	75,336	73,871	64,859	61,503
2,285	11,622	14,395	17,795	—	—
1.2%	6.2%	8.0%	10.3%	—	—
278,972	290,320	292,733	274,199	240,720	237,444
192,298	190,226	186,420	178,690	172,101	171,674
68.7%	65.3%	63.4%	64.9%	71.1%	71.8%
76,600,940	76,576,340	76,564,240	76,564,240	76,564,240	76,564,240
4,948	4,888	4,794	4,760	4,246	4,413
¥122,436	¥122,935	¥121,691	¥85,661	¥87,638	¥86,764
81,929	90,316	88,882	83,205	85,422	83,207
36,361	37,689	38,456	37,108	37,440	37,283
928	3,761	3,040	1,672	2,785	2,878
10,981	11,150	11,972	9,155	10,562	10,071
3,502	2,970	4,996	5,767	4,303	3,996

Consolidated Balance Sheet

LINTEC Corporation and its consolidated subsidiaries
March 31, 2024 and 2023

Millions of yen

ASSETS	2024	2023
Current assets:		
Cash and deposits	¥ 55,490	¥ 38,032
Trade notes receivable	17,841	16,035
Trade accounts receivable	46,922	42,768
Inventories	59,548	67,250
Other	8,354	8,004
Allowance for doubtful accounts	(181)	(155)
Total current assets	187,977	171,936
Non-current assets:		
Property, plant and equipment:		
Buildings and structures	101,769	93,387
Machinery, equipment and vehicles	159,605	152,318
Land	13,238	12,226
Construction in progress	5,008	6,515
Other	20,140	19,059
	299,762	283,506
Accumulated depreciation	(185,637)	(181,913)
Property, plant and equipment, net	114,125	101,593
Intangible assets:		
Goodwill	15,064	15,013
Other	3,234	2,694
Total intangible assets	18,299	17,708
Investments and other assets:		
Investment securities	2,473	2,342
Deferred tax assets	4,819	5,154
Net defined benefit asset	3,601	3,774
Other	2,434	2,464
Allowance for doubtful accounts	(89)	(91)
Total investments and other assets	13,239	13,643
Total non-current assets	145,664	132,945
Total assets	¥ 333,642	¥ 304,881

Millions of yen

LIABILITIES AND NET ASSETS	2024	2023
Current liabilities:		
Trade notes and accounts payable	¥ 45,705	¥ 36,980
Short-term loans payable	1,400	960
Current portion of long-term loans payable	1,974	1,602
Accrued income taxes	1,975	1,289
Provision for bonuses	2,395	2,523
Provision for directors' bonuses	52	54
Provision for loss on liquidation of subsidiaries and associates	1,147	—
Provision for product warranties	254	—
Other	21,012	16,413
Total current liabilities	75,918	59,823
Non-current liabilities:		
Long-term loans payable	5,888	—
Provision for environmental measures	111	111
Net defined benefit liability	13,667	12,931
Other	5,072	4,863
Total non-current liabilities	24,739	17,906
Total liabilities	100,657	77,730
Commitments and contingent liabilities		
Net assets:		
Shareholders' equity:		
Common stock:		
Authorized: 300,000,000 shares in 2024 and 2023		
Issued: 76,688,740 shares in 2024 and 2023	23,355	23,355
Capital surplus	26,700	26,709
Retained earnings	170,796	171,325
Less: treasury stock, at cost:		
8,285,231 shares in 2024 and 8,329,891 shares in 2023	(17,568)	(17,663)
Total shareholders' equity	203,283	203,728
Accumulated other comprehensive income		
Net unrealized holding gain on securities	607	463
Foreign currency translation adjustments	25,694	19,381
Remeasurements of defined benefit plans	2,639	2,779
Total accumulated other comprehensive income	28,941	22,624
Share subscription rights	56	83
Non-controlling interests	703	715
Total net assets	232,984	227,150
Total liabilities and net assets	¥333,642	¥304,881

Consolidated Statement of Income

LINTEC Corporation and its consolidated subsidiaries
Years ended March 31, 2024 and 2023

	Millions of yen	
	2024	2023
Net sales	¥276,321	¥284,603
Cost of sales	214,913	221,428
Gross profit	61,407	63,174
Selling, general and administrative expenses	50,779	49,378
Operating income	10,628	13,796
Non-operating income:		
Interest income	471	292
Dividend income	179	111
Rent income	21	33
Gain on sales of non-current assets	28	61
Insurance income	37	95
Foreign exchange gains	692	1,434
Subsidy income	38	83
Other income	291	422
Total non-operating income	1,760	2,533
Non-operating expenses:		
Interest expenses	398	116
Loss on sales of non-current assets	0	23
Loss on retirement of non-current assets	290	360
Compensation expenses	22	27
Other expenses	140	198
Total non-operating expenses	851	727
Ordinary income	11,537	15,602
Extraordinary gain:		
Gain on sales of non-current assets	29	—
Gain on sale of shares of subsidiaries and associates	—	654
Total extraordinary gain	29	654
Extraordinary loss:		
Impairment loss	1,015	347
Provision for loss on liquidation of subsidiaries and associates	1,086	—
Loss on valuation of investment securities	11	34
Loss on sales of non-current assets	—	12
Total extraordinary loss	2,113	394
Profit before income taxes	9,452	15,862
Income taxes:		
Current	4,254	4,415
Deferred	(63)	(53)
Total income taxes	4,190	4,361
Profit	5,262	11,501
Profit (loss) attributable to non-controlling interests	18	(11)
Profit attributable to owners of parent	¥ 5,243	¥ 11,512

Consolidated Statement of Comprehensive Income

LINTEC Corporation and its consolidated subsidiaries
Years ended March 31, 2024 and 2023

	Millions of yen	
	2024	2023
Profit	¥ 5,262	¥11,501
Other comprehensive income		
Net unrealized holding gain on securities	143	161
Foreign currency translation adjustments	6,336	10,449
Remeasurements of defined benefit plans	(140)	5,195
Total other comprehensive income	6,340	15,806
Comprehensive income	¥11,602	¥27,307
(Comprehensive income attributable to:)		
Owners of parent	11,560	27,313
Non-controlling interests	41	(5)

Consolidated Statement of Changes in Net Assets

LINTEC Corporation and its consolidated subsidiaries
Years ended March 31, 2024 and 2023

	Thousands												Millions of yen
	Shareholders' equity						Accumulated other comprehensive income						Total net assets
	Number of shares of common stock	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Net unrealized holding gain on securities	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share subscription rights	Non-controlling interests	
Balance as at April 1, 2022	76,659	¥23,320	¥26,943	¥166,242	¥[14,118]	¥202,388	¥301	¥ 8,936	¥[2,414]	¥ 6,823	¥ 93	¥451	¥209,758
Changes during the year:													
Issuance of new shares	29	35	35			70							70
Cash dividends				[6,429]		[6,429]							[6,429]
Profit attributable to owners of parent				11,512		11,512							11,512
Purchase of treasury stock					[3,555]	[3,555]							[3,555]
Disposal of treasury stock			[0]		10	10							10
Capital increase of consolidated subsidiaries			[268]			[268]							[268]
Purchase of shares of consolidated subsidiaries													
Increase by merger													
Net changes in items other than shareholders' equity							161	10,444	5,193	15,800	[10]	263	16,053
Total changes during the year	29	35	[233]	5,083	[3,544]	1,339	161	10,444	5,193	15,800	[10]	263	17,392
Balance as at March 31, 2023	76,688	¥23,355	¥26,709	¥171,325	¥[17,663]	¥203,728	¥463	¥19,381	¥ 2,779	¥22,624	¥ 83	¥715	¥227,150
Changes during the year:													
Issuance of new shares													
Cash dividends				[6,017]		[6,017]							[6,017]
Profit attributable to owners of parent				5,243		5,243							5,243
Purchase of treasury stock					[1]	[1]							[1]
Disposal of treasury stock			1		95	97							97
Capital increase of consolidated subsidiaries													
Purchase of shares of consolidated subsidiaries			[10]			[10]							[10]
Increase by merger				244		244							244
Net changes in items other than shareholders' equity							143	6,313	[140]	6,317	[27]	[11]	6,278
Total changes during the year	—	—	[9]	[529]	94	[444]	143	6,313	[140]	6,317	[27]	[11]	5,833
Balance as at March 31, 2024	76,688	¥23,355	¥26,700	¥170,796	¥[17,568]	¥203,283	¥607	¥25,694	¥ 2,639	¥28,941	¥ 56	¥703	¥232,984

Consolidated Statement of Cash Flows

LINTEC Corporation and its consolidated subsidiaries
Years ended March 31, 2024 and 2023

Millions of yen

	2024	2023
Cash flows from operating activities:		
Profit before income taxes	¥ 9,452	¥ 15,862
Depreciation and amortization	11,837	11,145
Amortization of goodwill	4,065	3,745
Increase (decrease) in net defined benefit liability	713	187
Increase (decrease) in allowance for doubtful accounts	10	13
Interest and dividend income	(650)	(403)
Interest expenses	398	116
Increase (decrease) in provision for loss on liquidation of subsidiaries and associates	1,086	—
Increase (decrease) in provision for product warranties	254	—
Loss (gain) on sales of non-current assets	(57)	(24)
Loss on retirement of non-current assets	147	147
Decrease (increase) in trade notes and accounts receivable	(3,130)	5,606
Decrease (increase) in inventories	10,915	(11,751)
Increase (decrease) in trade notes and accounts payable	6,242	(9,976)
Loss (gain) on sales of investment securities	(6)	(1)
Subsidy income	(38)	(83)
Loss (gain) on sale of shares of subsidiaries and associates	—	(654)
Impairment loss	1,015	347
Loss (gain) on valuation of investment securities	11	34
Other, net	43	(1,136)
Subtotal	42,312	13,175
Interest and dividend income received	657	381
Interest expenses paid	(300)	(122)
Subsidies received	38	83
Income taxes (paid) refund	(3,503)	(7,583)
Net cash provided by operating activities	39,205	5,936
Cash flows from investing activities:		
Payments into time deposits	(6,715)	(8,707)
Proceeds from withdrawal of time deposits	7,988	9,713
Purchase of property, plant and equipment	(14,431)	(12,549)
Proceeds from sales of property, plant and equipment	108	79
Purchase of intangible assets	(497)	(1,179)
Purchase of investment securities	(63)	(55)
Proceeds from sales of investment securities	117	28
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(1,090)	—
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	22	586
Payments for acquisition of businesses	(7,007)	(270)
Payments of loans receivable	(14)	(28)
Collection of loans receivable	9	12
Other, net	61	229
Net cash used in investing activities	(21,512)	(12,138)
Cash flows from financing activities:		
Increase (decrease) in short-term loans payable	485	(462)
Proceeds from long-term borrowings	6,795	—
Repayments of long-term loans payable	(1,721)	(1,468)
Cash dividends paid	(6,017)	(6,426)
Purchase of treasury stock	(1)	(3,555)
Repayments of lease obligations	(828)	(862)
Other, net	0	0
Net cash provided by (used in) financing activities	(1,288)	(12,775)
Effect of exchange rate change on cash and cash equivalents	1,954	2,231
Net increase (decrease) in cash and cash equivalents	18,358	(16,746)
Cash and cash equivalents at beginning of year	33,857	50,603
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	180	—
Cash and cash equivalents at end of year	¥ 52,396	¥ 33,857

Corporate Information

Head Office

23-23, Honcho, Itabashi-ku, Tokyo 173-0001, Japan
 Phone: +81-3-5248-7711
 Fax: +81-3-5248-7760
 URL: www.lintec-global.com

Established

October 15, 1934

Fiscal Year-End

March 31

Common Stock (As of March 31, 2024)

¥23,355 million
 Authorized: 300,000,000 shares
 Issued: 76,688,740 shares

Stock Listing

Tokyo Stock Exchange, Prime Market
 Securities Code: 7966

Shareholder Register Agent for Common Stock

Mitsubishi UFJ Trust and Banking Corporation
 1-4-5, Marunouchi, Chiyoda-ku, Tokyo 100-8212, Japan

Number of Employees (As of March 31, 2024)

5,476 (Consolidated)
 2,618 (Non-consolidated)

Major Subsidiaries * Consolidated subsidiary

Domestic

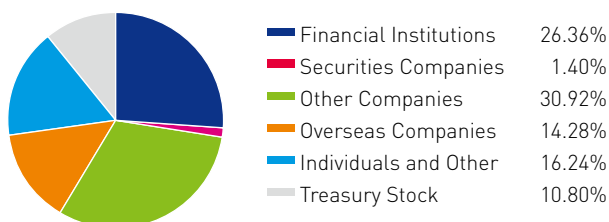
LINTEC COMMERCE, INC.*
 LINTEC SIGN SYSTEM, INC.*
 SHONAN LINTEC KAKO, INC.*
 LINTEC SERVICES, INC.
 LINTEC CUSTOMER SERVICE, INC.
 TOKYO LINTEC KAKO, INC.

Overseas

LINTEC USA HOLDING, INC.*
 LINTEC OF AMERICA, INC.*
 MACTAC AMERICAS, LLC*
 MADICO, INC.*
 VDI, LLC*
 LINTEC EUROPE B.V.*
 LINTEC EUROPE (UK) LIMITED*
 LINTEC ADVANCED TECHNOLOGIES (EUROPE) GMBH*
 LINTEC (SUZHOU) TECH CORPORATION*
 LINTEC PRINTING & TECHNOLOGY (TIANJIN) CORPORATION*
 LINTEC ADVANCED TECHNOLOGIES (SHANGHAI), INC.*
 LINTEC SPECIALITY FILMS (TAIWAN), INC.*
 LINTEC HI-TECH (TAIWAN), INC.*
 LINTEC ADVANCED TECHNOLOGIES (TAIWAN), INC.*
 LINTEC KOREA, INC.*
 LINTEC SPECIALITY FILMS (KOREA), INC.*
 LINTEC ADVANCED TECHNOLOGIES (KOREA), INC.*
 LINTEC ASIA PACIFIC REGIONAL HEADQUARTERS PRIVATE LIMITED*
 LINTEC SINGAPORE PRIVATE LIMITED*
 LINTEC ADVANCED TECHNOLOGIES (SINGAPORE) PRIVATE LIMITED*
 PT. LINTEC INDONESIA*
 PT. LINTEC JAKARTA*
 PT. MULTIYASA SWADAYA*
 LINTEC (THAILAND) CO., LTD.*
 LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.*
 LINTEC INDUSTRIES (SARAWAK) SDN. BHD.*
 LINTEC KUALA LUMPUR SDN. BHD.*
 LINTEC ADVANCED TECHNOLOGIES (MALAYSIA) SDN. BHD.*
 LINTEC VIETNAM CO., LTD.*
 LINTEC HANOI VIETNAM CO., LTD.*
 LINTEC ADVANCED TECHNOLOGIES (PHILIPPINES), INC.*
 LINTEC PHILIPPINES (PEZA), INC.*
 LINTEC INDIA PRIVATE LIMITED*

Investor Information (As of March 31, 2024)

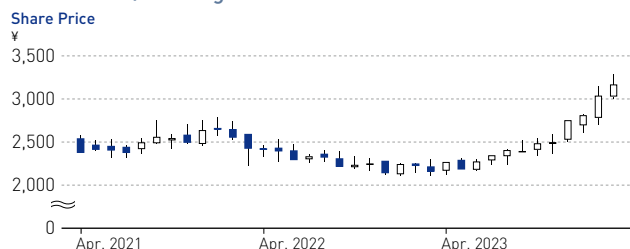
Ownership and Distribution of Shares



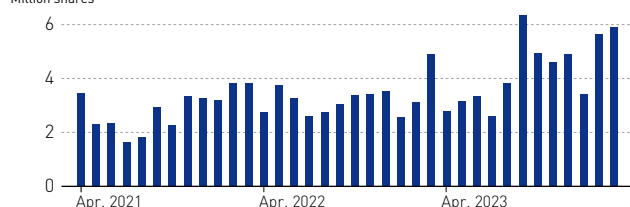
Major Shareholders (Top Five)

Nippon Paper Industries Co., Ltd.	30.04%
The Master Trust Bank of Japan, Ltd. (Trust Account)	11.40%
Custody Bank of Japan, Ltd. (Trust Account)	9.79%
Tamie Shoji	2.62%
National Mutual Insurance Federation of Agricultural Cooperatives	2.32%

Share Price / Trading Volume



Trading Volume





LINTEC Corporation

LINTEC Corporation
23-23, Honcho, Itabashi-ku,
Tokyo 173-0001, Japan
www.lintec-global.com