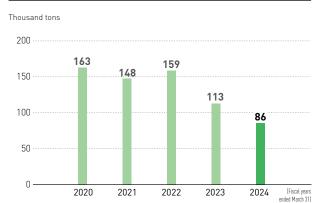
Non-Financial Highlights

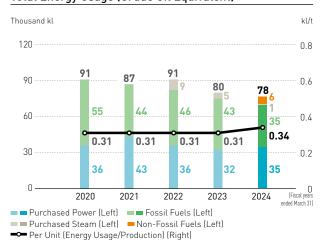
Environmental Data

CO₂ Emissions



Scope: LINTEC Corporation, TOKYO LINTEC KAKO, INC., SHONAN LINTEC KAKO, INC., and LINTEC SERVICES, INC.

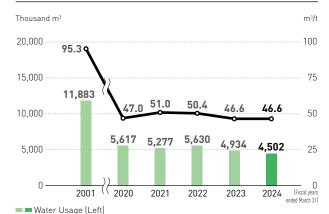
Total Energy Usage (Crude Oil Equivalent)



Note: Due to a revision in the Energy Conservation Act, non-fossil energy (refuse paper and plastic fuel) is taken into account from the fiscal year ended March 31, 2024.

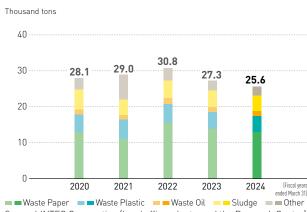
Scope: LINTEC Corporation and its sales offices, LINTEC SIGN SYSTEM, INC. (operations conducted on the premises of LINTEC Corporation's head office), SHONAN LINTEC KAKO, INC., LINTEC SERVICES, INC., LINTEC CUSTOMER SERVICE, INC. (operations conducted on the premises of the Ina Technology Center), and TOKYO LINTEC KAKO, INC.

Water Usage



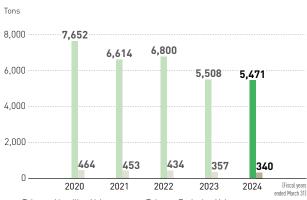
Per Unit (Water Usage Amount/Paper Production Tonnage) (Right)
Scope: Paper production at the Kumaqaya and Mishima plants

Waste Generated



Scope: LINTEC Corporation (head office, plants, and the Research Center) and TOKYO LINTEC KAKO, INC.

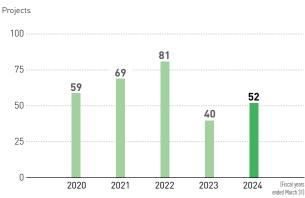
Toluene Handling Volume / Toluene Emission Volume



■ Toluene Handling Volume ■ Toluene Emission Volume

Scope: LINTEC Corporation's plants

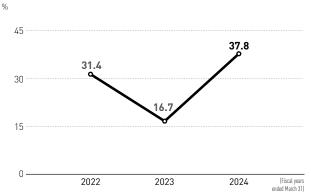
Environmentally Friendly Product Development



Scope: LINTEC Corporation

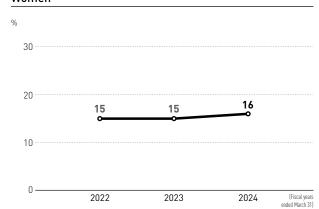
Social Data

Percentage of Women among New Hires at the Head Office (Graduates from a Junior College or Vocational School/Technical College/University/Graduate School)



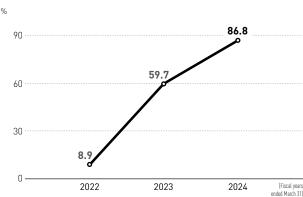
Scope: LINTEC Corporation

Percentage of Managers and Supervisors Who Are Women



Scope: LINTEC Corporation and Group companies in and outside Japan

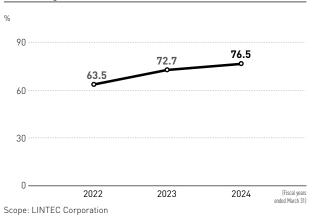
Percentage of Men Taking Childcare Leave



Note: In the fiscal year ended March 31, 2024, these men took an average of 20.6 days of childcare leave.

Scope: LINTEC Corporation

Percentage of Paid Leave Taken



Governance Data

Independent Outside Director Ratio

Female Director Ratio



Two of 12 directors
16.6%
(Fiscal year ended
March 31, 2024)

Financial Summary

LINTEC Corporation and its consolidated subsidiaries Years ended March 31

| | 2024 | 2023 | 2022 | 2021 | |
|---|------------|------------|------------|------------|--|
| For the year: | | | | | |
| Net sales | ¥276,321 | ¥284,603 | ¥256,836 | ¥235,902 | |
| Operating income | 10,628 | 13,796 | 21,584 | 17,030 | |
| % of net sales | 3.8% | 4.8% | 8.4% | 7.2% | |
| Profit before income taxes | 9,452 | 15,862 | 23,230 | 16,635 | |
| Profit attributable to owners of parent | 5,243 | 11,512 | 16,641 | 11,407 | |
| Return on equity | 2.3% | 5.3% | 8.2% | 5.9% | |
| Return on assets | 3.6% | 5.1% | 7.8% | 6.0% | |
| Per share data (yen): | | | | | |
| Net income | ¥ 76.66 | ¥ 167.85 | ¥ 232.12 | ¥ 157.81 | |
| Net assets | 3,394.93 | 3,311.24 | 2,996.21 | 2,722.89 | |
| Cash dividends | 88.00 | 88.00 | 88.00 | 78.00 | |
| Depreciation and amortization | ¥ 11,837 | ¥ 11,145 | ¥ 9,895 | ¥ 9,361 | |
| Purchase of property, plant and equipment | (14,431) | (12,549) | (8,522) | (8,997) | |
| Net cash provided by operating activities | 39,205 | 5,936 | 24,642 | 28,824 | |
| Net cash used in investing activities | (21,512) | (12,138) | (19,644) | (8,612) | |
| Net cash provided by (used in) financing activities | (1,288) | (12,775) | (14,455) | (14,129) | |
| At year-end: | | | | | |
| Current assets | ¥187,977 | ¥171,936 | ¥182,224 | ¥170,098 | |
| Current liabilities | 75,918 | 59,823 | 72,382 | 63,506 | |
| Working capital | 112,059 | 112,112 | 109,842 | 106,592 | |
| Cash and cash equivalents | 52,396 | 33,857 | 50,603 | 57,636 | |
| Property, plant and equipment, net | 114,125 | 101,593 | 90,521 | 79,807 | |
| Long-term loans payable | 5,888 | _ | 1,468 | 2,546 | |
| % of shareholders' equity | 2.9% | _ | 0.7% | 1.3% | |
| Total assets | 333,642 | 304,881 | 302,865 | 280,262 | |
| Net assets | 232,984 | 227,150 | 209,758 | 197,350 | |
| % of total assets | 69.6% | 74.2% | 69.1% | 70.2% | |
| Number of shares outstanding | 76,688,740 | 76,688,740 | 76,659,440 | 76,630,740 | |
| Number of employees | 5,476 | 5,418 | 5,158 | 4,913 | |
| Segment information: | | | | | |
| Net sales: | | | | | |
| Printing and Industrial Materials Products | ¥168,970 | ¥173,324 | ¥132,421 | ¥115,745 | |
| Electronic and Optical Products | 73,892 | 78,053 | 91,379 | 88,976 | |
| Paper and Converted Products | 33,458 | 33,225 | 33,035 | 31,181 | |
| Segment income (loss): | | | | | |
| Printing and Industrial Materials Products | (1,115) | 2,958 | 1,373 | [239] | |
| Electronic and Optical Products | 11,661 | 12,463 | 19,176 | 15,067 | |
| Paper and Converted Products | 21 | (1,688) | 971 | 2,138 | |

Millions of yen, except per share data, number of shares, and number of employees

| | | illitions of yell, except per shar | | | |
|------------|--------------------|------------------------------------|--------------------|--------------------|--------------------|
| 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| | | | | | |
| ¥207,255 | ¥210,501 | ¥205,975 | ¥249,030 | ¥250,942 | ¥240,727 |
| 16,881 | 17,692 | 16,595 | 20,095 | 17,977 | 15,440 |
| 8.1% | 8.4% | 8.1% | 8.1% | 7.2% | 6.4% |
| 17,555 | 16,799 | 15,398 | 16,666 | 18,338 | 13,939 |
| 11,659 | 10,899 | 11,450 | 11,257 | 12,937 | 9,620 |
| 7.2% | 6.4% | 6.6% | 6.2% | 6.9% | 5.0% |
| 7.8% | 7.4% | 6.1% | 6.5% | 6.2% | 5.1% |
| V 1/1/2 | V 151.07 | V 150 40 | V 15/02 | V 170.27 | V 122.20 |
| ¥ 161.63 | ¥ 151.07 | ¥ 158.69 | ¥ 156.02 | ¥ 179.24 | ¥ 133.20 |
| 2,363.81 | 2,370.49 | 2,465.43 | 2,573.69 | 2,625.54 | 2,653.80 |
| 48.00 | 54.00 | 66.00 | 66.00 | 78.00 | 78.00 |
| ¥ 8,713 | ¥ 8,800 | ¥ 7,466 | ¥ 9,031 | ¥ 8,700 | ¥ 9,491 |
| [6,299] | (9,810) | (13,049) | (8,084) | (10,768) | (12,443) |
| 15,485 | 19,928 | 24,361 | 26,819 | 22,858 | 18,501 |
| (5,104) | (9,898) | (48,378) | (7,532) | (10,299) | (13,818) |
| (3,135) | (4,044) | 5,257 | (6,363) | (8,246) | [10,284] |
| V1/2.017 | V1/2 / / 7 | ¥151,449 | V172 E02 | V17E E07 | V1/2//0 |
| ¥163,017 | ¥163,647 56,389 | ¥151,447 64,401 | ¥173,593 77,849 | ¥175,597 72,994 | ¥163,660 66,119 |
| 57,058 | | 87,048 | 95,744 | | 97,541 |
| 105,958 | 107,258 | | | 102,603 | |
| 56,050 | 60,323 | 41,284 | 55,042 | 58,303 | 52,260 |
| 61,503 | 64,859 | 73,871 | 75,336 | 75,131 | 80,481 |
| _ | _ | 17,795 | 14,395 | 11,622 | 2,285 |
| _ | - | 10.3% | 8.0% | 6.2% | 1.2% |
| 237,444 | 240,720 | 274,199 | 292,733 | 290,320 | 278,972 |
| 171,674 | 172,101 | 178,690 | 186,420 | 190,226 | 192,298 |
| 71.8% | 71.1% | 64.9% | 63.4% | 65.3% | 68.7% |
| 76,564,240 | 76,564,240 | 76,564,240 | 76,564,240 | 76,576,340 | 76,600,940 |
| 4,413 | 4,246 | 4,760 | 4,794 | 4,888 | 4,948 |
| | | | | | |
| ¥86,764 | ¥87,638 | ¥85,661 | ¥121,691 | ¥122,935 | ¥122,436 |
| 83,207 | 85,422 | 83,205 | 88,882 | 90,316 | 81,929 |
| 37,283 | 37,440 | 37,108 | 38,456 | 37,689 | 36,361 |
| 2,878 | 2,785 | 1,672 | 3,040 | 3,761 | 928 |
| 10,071 | 10,562 | 9,155 | 11,972 | 11,150 | 10,981 |
| 3,996 | 4,303 | 5,767 | 4,996 | 2,970 | 3,502 |

Consolidated Balance Sheet

LINTEC Corporation and its consolidated subsidiaries March 31, 2024 and 2023

| | | Millions of yen |
|--|-----------|-----------------|
| ASSETS | 2024 | 2023 |
| Current assets: | | |
| Cash and deposits | ¥ 55,490 | ¥ 38,032 |
| Trade notes receivable | 17,841 | 16,035 |
| Trade accounts receivable | 46,922 | 42,768 |
| Inventories | 59,548 | 67,250 |
| Other | 8,354 | 8,004 |
| Allowance for doubtful accounts | (181) | (155) |
| Total current assets | 187,977 | 171,936 |
| Non-current assets: Property, plant and equipment: | | |
| Buildings and structures | 101,769 | 93,387 |
| Machinery, equipment and vehicles | 159,605 | 152,318 |
| Land | 13,238 | 12,226 |
| Construction in progress | 5,008 | 6,515 |
| Other | 20,140 | 19,059 |
| | 299,762 | 283,506 |
| Accumulated depreciation | (185,637) | (181,913) |
| Property, plant and equipment, net | 114,125 | 101,593 |
| Intangible assets: | | |
| Goodwill | 15,064 | 15,013 |
| Other | 3,234 | 2,694 |
| Total intangible assets | 18,299 | 17,708 |
| Investments and other assets: | | |
| Investment securities | 2,473 | 2,342 |
| Deferred tax assets | 4,819 | 5,154 |
| Net defined benefit asset | 3,601 | 3,774 |
| Other | 2,434 | 2,464 |
| Allowance for doubtful accounts | (89) | (91) |
| Total investments and other assets | 13,239 | 13,643 |
| Total non-current assets | 145,664 | 132,945 |
| Total assets | ¥ 333,642 | ¥ 304,881 |

| LIABILITIES AND NET ASSETS | | Millions of yen |
|---|--|--|
| | 2024 | 2023 |
| Current liabilities: | | |
| Trade notes and accounts payable | ¥ 45,705 | ¥ 36,980 |
| Short-term loans payable | 1,400 | 960 |
| Current portion of long-term loans payable | 1,974 | 1,602 |
| Accrued income taxes | 1,975 | 1,289 |
| Provision for bonuses | 2,395 | 2,523 |
| Provision for directors' bonuses | 52 | 54 |
| Provision for loss on liquidation of subsidiaries and associates | 1,147 | _ |
| Provision for product warranties | 254 | _ |
| Other | 21,012 | 16,413 |
| Total current liabilities | 75,918 | 59,823 |
| Non-current liabilities: | | |
| Long-term loans payable | 5,888 | _ |
| Provision for environmental measures | 111 | 111 |
| Net defined benefit liability | 13,667 | 12,931 |
| Other | 5,072 | 4,863 |
| Total non-current liabilities | 24,739 | 17,906 |
| Total liabilities | 100,657 | 77,730 |
| | | |
| Net assets: | | |
| Net assets: Shareholders' equity: | | |
| | | |
| Shareholders' equity: | | |
| Shareholders' equity: Common stock: | 23,355 | 23,355 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 | | , |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 | 23,355 26,700 170,796 | 23,355 26,709 171,325 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus | 26,700 | 26,709 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings | 26,700 | 26,709 171,325 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: | 26,700 170,796 | 26,709 171,325 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 | 26,700 170,796 (17,568) | 26,709 171,325 (17,663) |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity | 26,700 170,796 (17,568) | 26,709 171,325 (17,663) |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity Accumulated other comprehensive income | 26,700 170,796 (17,568) 203,283 | 26,709 171,325 (17,663) 203,728 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity Accumulated other comprehensive income Net unrealized holding gain on securities | 26,700 170,796 (17,568) 203,283 | 26,709 171,325 (17,663) 203,728 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity Accumulated other comprehensive income Net unrealized holding gain on securities Foreign currency translation adjustments | 26,700 170,796 (17,568) 203,283 607 25,694 | 26,709 171,325 (17,663) 203,728 463 19,381 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity Accumulated other comprehensive income Net unrealized holding gain on securities Foreign currency translation adjustments Remeasurements of defined benefit plans | 26,700 170,796 (17,568) 203,283 607 25,694 2,639 | 26,709 171,325 [17,663] 203,728 463 19,381 2,779 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity Accumulated other comprehensive income Net unrealized holding gain on securities Foreign currency translation adjustments Remeasurements of defined benefit plans Total accumulated other comprehensive income | 26,700 170,796 (17,568) 203,283 607 25,694 2,639 28,941 | 26,709 171,325 [17,663] 203,728 463 19,381 2,779 22,624 |
| Shareholders' equity: Common stock: Authorized: 300,000,000 shares in 2024 and 2023 Issued: 76,688,740 shares in 2024 and 2023 Capital surplus Retained earnings Less: treasury stock, at cost: 8,285,231 shares in 2024 and 8,329,891 shares in 2023 Total shareholders' equity Accumulated other comprehensive income Net unrealized holding gain on securities Foreign currency translation adjustments Remeasurements of defined benefit plans Total accumulated other comprehensive income Share subscription rights | 26,700 170,796 (17,568) 203,283 607 25,694 2,639 28,941 56 | 26,709 171,325 (17,663) 203,728 463 19,381 2,779 22,624 83 |

Consolidated Statement of Income

LINTEC Corporation and its consolidated subsidiaries Years ended March 31, 2024 and 2023

| | Millions of yen | | | |
|--|-----------------|----------|--|--|
| | 2024 | 2023 | | |
| Net sales | ¥276,321 | ¥284,603 | | |
| Cost of sales | 214,913 | 221,428 | | |
| Gross profit | 61,407 | 63,174 | | |
| Selling, general and administrative expenses | 50,779 | 49,378 | | |
| Operating income | 10,628 | 13,796 | | |
| Non-operating income: | | | | |
| Interest income | 471 | 292 | | |
| Dividend income | 179 | 111 | | |
| Rent income | 21 | 33 | | |
| Gain on sales of non-current assets | 28 | 61 | | |
| Insurance income | 37 | 95 | | |
| Foreign exchange gains | 692 | 1,434 | | |
| Subsidy income | 38 | 83 | | |
| Other income | 291 | 422 | | |
| Total non-operating income | 1,760 | 2,533 | | |
| Non-operating expenses: | | | | |
| Interest expenses | 398 | 116 | | |
| Loss on sales of non-current assets | 0 | 23 | | |
| Loss on retirement of non-current assets | 290 | 360 | | |
| Compensation expenses | 22 | 27 | | |
| Other expenses | 140 | 198 | | |
| Total non-operating expenses | 851 | 727 | | |
| Ordinary income | 11,537 | 15,602 | | |
| Extraordinary gain: | | | | |
| Gain on sales of non-current assets | 29 | _ | | |
| Gain on sale of shares of subsidiaries and associates | _ | 654 | | |
| Total extraordinary gain | 29 | 654 | | |
| Extraordinary loss: | | | | |
| Impairment loss | 1,015 | 347 | | |
| Provision for loss on liquidation of subsidiaries and associates | 1,086 | _ | | |
| Loss on valuation of investment securities | 11 | 34 | | |
| Loss on sales of non-current assets | _ | 12 | | |
| Total extraordinary loss | 2,113 | 394 | | |
| Profit before income taxes | 9,452 | 15,862 | | |
| Income taxes: | | | | |
| Current | 4,254 | 4,415 | | |
| Deferred | (63) | (53) | | |
| Total income taxes | 4,190 | 4,361 | | |
| Profit | 5,262 | 11,501 | | |
| Profit (loss) attributable to non-controlling interests | 18 | (11) | | |
| Profit attributable to owners of parent | ¥ 5,243 | ¥ 11,512 | | |

Consolidated Statement of Comprehensive Income

LINTEC Corporation and its consolidated subsidiaries Years ended March 31, 2024 and 2023

| | | Millions of yen |
|---|---------|-----------------|
| | 2024 | 2023 |
| Profit | ¥ 5,262 | ¥11,501 |
| Other comprehensive income | | |
| Net unrealized holding gain on securities | 143 | 161 |
| Foreign currency translation adjustments | 6,336 | 10,449 |
| Remeasurements of defined benefit plans | (140) | 5,195 |
| Total other comprehensive income | 6,340 | 15,806 |
| Comprehensive income | ¥11,602 | ¥27,307 |
| (Comprehensive income attributable to:) | | |
| Owners of parent | 11,560 | 27,313 |
| Non-controlling interests | 41 | (5) |

Consolidated Statement of Changes in Net Assets

LINTEC Corporation and its consolidated subsidiaries Years ended March 31, 2024 and 2023

| _ | Thousands | | | | | | | | | | | N | fillions of yen |
|---|---|-----------------|--------------------|----------------------|-------------------|----------------------------------|---|---|---|--|---------------------------------|----------------------------------|---------------------|
| - | | | | | Shareho | olders' equity | | Accumulated | other comprehe | | | | |
| | Number of shares of common stock | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Net unrealized holding gain on securities | Foreign currency translation adjustments | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Share subscription rights | Non- controlling interests | Total net assets |
| Balance as at April 1, 2022 | 76,659 | ¥23,320 | ¥26,943 | ¥166,242 | ¥(14,118) | ¥202,388 | ¥301 | ¥ 8,936 | ¥(2,414) | ¥ 6,823 | ¥ 93 | ¥451 | ¥209,758 |
| Changes during the year: | | | | | | | | | | | | | |
| Issuance of new shares | 29 | 35 | 35 | | | 70 | | | | | | | 70 |
| Cash dividends | | | | [6,429] | | [6,429] | | | | | | | [6,429] |
| Profit attributable to owners of parent | | | | 11,512 | | 11,512 | | | | | | | 11,512 |
| Purchase of treasury stock | | | | | (3,555) | (3,555) | | | | | | | (3,555) |
| Disposal of treasury stock | | | (0) | | 10 | 10 | | | | | | | 10 |
| Capital increase of consolidated subsidiaries | | | (268) | | | (268) | | | | | | | (268) |
| Purchase of shares of consolidated subsidiaries | | | | | | - | | | | | | | - |
| Increase by merger | | | | | | - | | | | | | | _ |
| Net changes in items other than shareholders' equity | | | | | | | 161 | 10,444 | 5,193 | 15,800 | (10) | 263 | 16,053 |
| Total changes during the year | 29 | 35 | (233) | 5,083 | (3,544) | 1,339 | 161 | 10,444 | 5,193 | 15,800 | (10) | 263 | 17,392 |
| Balance as at March 31, 2023 | 76,688 | ¥23,355 | ¥26,709 | ¥171,325 | ¥(17,663) | ¥203,728 | ¥463 | ¥19,381 | ¥ 2,779 | ¥22,624 | ¥ 83 | ¥715 | ¥227,150 |
| Changes during the year: | | | | | | | | | | | | | |
| Issuance of new shares | | | | | | _ | | | | | | | _ |
| Cash dividends | | | | (6,017) | | (6,017) | | | | | | | (6,017) |
| Profit attributable to owners of parent | | | | 5,243 | | 5,243 | | | | | | | 5,243 |
| Purchase of treasury stock | | | | | (1) | (1) | | | | | | | (1) |
| Disposal of treasury stock | | | 1 | | 95 | 97 | | | | | | | 97 |
| Capital increase of consolidated subsidiaries | | | | | | _ | | | | | | | _ |
| Purchase of shares of consolidated subsidiaries | | | (10) | | | (10) | | | | | | | (10) |
| Increase by merger | | | | 244 | | 244 | | | | | | | 244 |
| Net changes in items other than shareholders' equity | | | | | | | 143 | 6,313 | (140) | 6,317 | (27) | (11) | 6,278 |
| Total changes during the year | | _ | (9) | (529) | 94 | (444) | 143 | 6,313 | (140) | 6,317 | (27) | (11) | 5,833 |
| Balance as at March 31, 2024 | 76,688 | ¥23,355 | ¥26,700 | ¥170,796 | ¥(17,568) | ¥203,283 | ¥607 | ¥25,694 | ¥ 2,639 | ¥28,941 | ¥ 56 | ¥703 | ¥232,984 |

Consolidated Statement of Cash Flows

LINTEC Corporation and its consolidated subsidiaries Years ended March 31, 2024 and 2023

| Cash flows from operating activities: 2024 7033 Profit before income taxes V 9,852 V 19,862 Depreciation and amortization 11,837 11,165 Amortization of a possibility of production of a possibility of production of a possibility of production of solid pr | | | Millions of yen |
|--|---|----------|-----------------|
| Profit before income taxes Y 9,452 Y 15,862 Experication and amortification 11,837 11,145 Amortifaction of goodwill. 4,065 32,745 Increase (decrease) in not offend benefit liability 713 187 Increase (decrease) in allowance for doubthul accounts 10 13 Increase (decrease) in provision for tax on tiquidation of subsidiaries and associates 1,086 1– Increase (decrease) in provision for tax on tiquidation of subsidiaries and associates 1,086 1– Loss (pain) on sales of non current assets 1571 124 Loss (pain) on sales of non current assets 1571 127 Loss or retirement of non-current assets 1571 147 Decrease increase) in invention assets 147 147 Decrease increase) in invention asset or inventions 181 111,751 Increase (accrease) in invention asset or inventions 181 111,751 Increase (accrease) in invention asset or invention ass | | 2024 | |
| Deprecation and amortization 11,435 3,745 Amortization of goodwill 4,065 3,745 Increase Idecrease In net defined baselit liability 10 13 Increase Idecrease In allowance for doubtful occounts 10 13 Increase Idecrease In Increase Idecrease In provision for loss on liquidation of subsidiaries and associates 1,086 ———————————————————————————————————— | Cash flows from operating activities: | | |
| Amont trail and goodwill processed features all net defined benefit liability increase (decrease) in allowance for doubtful accounts in the processe (decrease) in allowance for doubtful accounts in the processe (decrease) in allowance for doubtful accounts in the processed (decrease) in allowance for doubtful accounts in the processed (decrease) in provision for loss on liquidation of subsidiaries and associates in crease (decrease) in provision for product warranties in crease (decrease) in provision for product warranties in the processed in provision for product warranties in the processed in processed in provision for product warranties in the processed in processed in provision for product warranties in the processed in p | Profit before income taxes | ¥ 9,452 | ¥ 15,862 |
| Increase Increase | Depreciation and amortization | 11,837 | 11,145 |
| Increase Increase | Amortization of goodwill | 4,065 | 3,745 |
| Interest and dividend income (450 1403 1016 | Increase (decrease) in net defined benefit liability | 713 | 187 |
| Interest expenses in provision for loss on liquidation of subsidiaries and associates 1,086 — | Increase (decrease) in allowance for doubtful accounts | 10 | 13 |
| Increase Identified Improvision for loss on liquidation of subsidiaries and associates 1,086 1,086 1,086 1,086 1,086 1,081 | Interest and dividend income | (650) | (403) |
| Increase Increase | · | 398 | 116 |
| Loss on retirement of non-current assets 157 124 Loss on retirement of non-current assets 147 147 Decrease lincrease in intrade notes and accounts receivable 3,1301 5,66 Decrease lincrease in intrade notes and accounts payable 6,242 19,761 Loss Igain I on sales of investment securities 16 11 Subsidy income 381 881 Loss Igain I on sales of shares of subsidiaries and associates 1,015 347 Loss Igain I on sales of shares of subsidiaries and associates 1,015 347 Loss Igain I on valuation of investment securities 1,015 347 Subsidiary I on valuation of investment securities 1,015 347 Substates 4,2312 13,175 Interest and dividend income received 657 381 Interest expenses paid 3000 1122 Substates received 30 3001 1122 Substates received 33 32 35 Substates received 3,3503 17,383 Increase taxes lipaid refund 3,3503 17,383 <td>Increase (decrease) in provision for loss on liquidation of subsidiaries and associates</td> <td>1,086</td> <td>_</td> | Increase (decrease) in provision for loss on liquidation of subsidiaries and associates | 1,086 | _ |
| Loss on retirement of non-current assets of Decrease (increase) in trade notes and accounts receivable 13,130 5,60 Decrease (increase) in trade notes and accounts payable 10,915 (11,751) Loss (gain) on sales of investment securities (6) (11) Loss (gain) on sale of shares of subsidiaries and associates — (654) Inspirement loss 1,015 347 Loss (gain) on valuation of investment securities 11 34 Under the common of | | 254 | _ |
| Decrease lincrease lin trade notes and accounts receivable 1,1915 11,751 Decrease lincrease lin inventories 10,975 11,757 Loss Igaini on sales of investment securities (6) 111 Subsidy income (83) 183 Loss Igaini on sales of shares of subsidiaries and associates — 1654 Inpairment loss 1,015 347 Loss Igaini on valuation of investment securities 1,113 3 Other, not 4,23 11,135 Subtotal 4,23 11,135 Interest and dividend income received 6,57 38 Interest expenses paid (300) 1122 Interest expenses paid (300) 1122 Interest expenses paid refund 3,503 17,583 Income taxes [paid refund 3,503 17,583 Net cash provided by operating activities 7,98 9,713 Payments into time deposits 7,98 9,713 Porceeds from withdrawal of time deposits 7,98 9,713 Purchase of property, plant and equipment 114,431 112,59 | = | (57) | (24) |
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| Increase Identification Increase Intrade notes and accounts payable Increase | | | • |
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| Cash dividends paid(6,426)Purchase of treasury stock(1)(3,555)Repayments of lease obligations(828)(862)Other, net00Net cash provided by (used in) financing activities(1,288)(12,775)Effect of exchange rate change on cash and cash equivalents1,9542,231Net increase (decrease) in cash and cash equivalents18,358(16,746)Cash and cash equivalents at beginning of year33,85750,603Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries180— | | | _ |
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| Repayments of lease obligations(828)(862)Other, net00Net cash provided by (used in) financing activities(1,288)(12,775)Effect of exchange rate change on cash and cash equivalents1,9542,231Net increase (decrease) in cash and cash equivalents18,358(16,746)Cash and cash equivalents at beginning of year33,85750,603Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries180— | | | |
| Other, net00Net cash provided by [used in] financing activities(1,288)[12,775]Effect of exchange rate change on cash and cash equivalents1,9542,231Net increase (decrease) in cash and cash equivalents18,358[16,746]Cash and cash equivalents at beginning of year33,85750,603Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries180— | • | | |
| Net cash provided by (used in) financing activities(1,288)(12,775)Effect of exchange rate change on cash and cash equivalents1,9542,231Net increase (decrease) in cash and cash equivalents18,358(16,746)Cash and cash equivalents at beginning of year33,85750,603Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries180— | • • | (828) | (862) |
| Effect of exchange rate change on cash and cash equivalents1,9542,231Net increase (decrease) in cash and cash equivalents18,358[16,746]Cash and cash equivalents at beginning of year33,85750,603Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries180— | | | |
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| Cash and cash equivalents at beginning of year33,85750,603Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries180— | | | |
| Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries 180 — | | | |
| | | 33,857 | 50,603 |
| Cash and cash equivalents at end of year ¥ 52,396 ¥ 33,857 | | | |
| | Cash and cash equivalents at end of year | ¥ 52,396 | ¥ 33,857 |

Corporate Information

Head Office

23-23, Honcho, Itabashi-ku, Tokyo 173-0001, Japan

Phone: +81-3-5248-7711 Fax: +81-3-5248-7760 URL: www.lintec-global.com

Established

October 15, 1934

Fiscal Year-End

March 31

Common Stock (As of March 31, 2024)

¥23.355 million

Authorized: 300,000,000 shares Issued: 76,688,740 shares

Stock Listing

Tokyo Stock Exchange, Prime Market

Securities Code: 7966

Shareholder Register Agent for Common Stock

Mitsubishi UFJ Trust and Banking Corporation 1-4-5, Marunouchi, Chiyoda-ku, Tokyo 100-8212, Japan

Number of Employees (As of March 31, 2024)

5.476 (Consolidated) 2,618 (Non-consolidated)

Major Subsidiaries * Consolidated subsidiary

Domestic

LINTEC COMMERCE, INC.* LINTEC SIGN SYSTEM, INC.* SHONAN LINTEC KAKO, INC.* LINTEC SERVICES, INC. LINTEC CUSTOMER SERVICE, INC.

TOKYO LINTEC KAKO, INC.

Overseas

LINTEC USA HOLDING, INC.* LINTEC OF AMERICA, INC.* MACTAC AMERICAS, LLC* MADICO, INC.*

VDI, LLC*

LINTEC EUROPE B.V.*

LINTEC EUROPE (UK) LIMITED*

LINTEC ADVANCED TECHNOLOGIES (EUROPE) GMBH*

LINTEC (SUZHOU) TECH CORPORATION*

LINTEC PRINTING & TECHNOLOGY (TIANJIN) CORPORATION*

LINTEC ADVANCED TECHNOLOGIES (SHANGHAI), INC.*

LINTEC SPECIALITY FILMS (TAIWAN), INC.*

LINTEC HI-TECH (TAIWAN), INC.*

LINTEC ADVANCED TECHNOLOGIES (TAIWAN), INC.*

LINTEC KOREA, INC.*

LINTEC SPECIALITY FILMS (KOREA), INC.*

LINTEC ADVANCED TECHNOLOGIES (KOREA), INC.*

LINTEC ASIA PACIFIC REGIONAL HEADQUARTERS PRIVATE LIMITED*

LINTEC SINGAPORE PRIVATE LIMITED*

LINTEC ADVANCED TECHNOLOGIES (SINGAPORE) PRIVATE LIMITED*

PT. LINTEC INDONESIA*

PT. LINTEC JAKARTA*

PT MULTIYASA SWADAYA*

LINTEC (THAILAND) CO., LTD.*

LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.*

LINTEC INDUSTRIES (SARAWAK) SDN. BHD.* LINTEC KUALA LUMPUR SDN. BHD.*

LINTEC ADVANCED TECHNOLOGIES (MALAYSIA) SDN. BHD.*

LINTEC VIETNAM CO., LTD.*

LINTEC HANOI VIETNAM CO., LTD.*

LINTEC ADVANCED TECHNOLOGIES (PHILIPPINES), INC.*

LINTEC PHILIPPINES (PEZA), INC.* LINTEC INDIA PRIVATE LIMITED*

Investor Information (As of March 31, 2024)

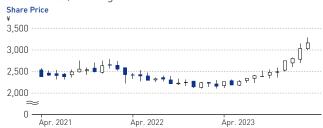
Ownership and Distribution of Shares

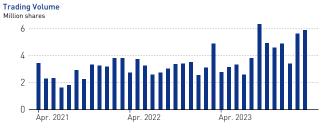


Major Shareholders (Top Five)

Nippon Paper Industries Co., Ltd. 30.04% The Master Trust Bank of Japan, Ltd. (Trust Account) 11.40% 9.79% Custody Bank of Japan, Ltd. (Trust Account) Tamie Shoii 2.62% National Mutual Insurance Federation of Agricultural Cooperatives 2.32%

Share Price / Trading Volume







LINTEC Corporation 23-23, Honcho, Itabashi-ku, Tokyo 173-0001, Japan www.lintec-global.com